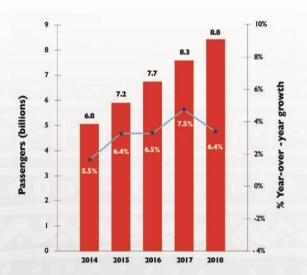


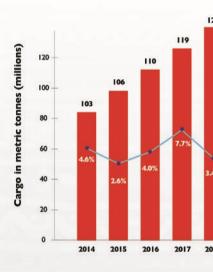


Global Aviation: Continued growth

Global Passenger Traffic



Global Air Cargo Traffi



2016 -2018 GROWTH YOY

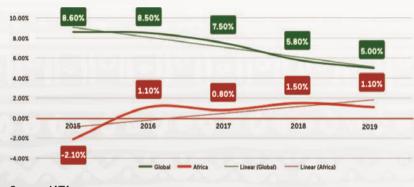
- Growth in international Tourism
- Global economic growth
- Lower Air fares, greater connectivity

2019

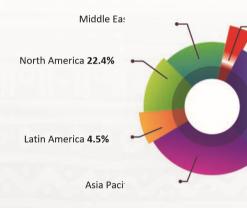
- Weak • Redu
- US- C
- Unce
- Geop US/M

Africa Aviation: Strong potential for g





World scheduled passenger and by region of airline Revenue To (millions)



Source: IATA



Africa is still below globa

5.1% - Highest growth potenti



Increasing Connectivity



Partnerships: Increasing Connectivity







the US and Canada



BRITISH AIRWAYS

Additional access to the extensive European network

Operational Highlights









Recognition & Awards



Network Rationalisation



The Airline of Choice - Cargo Services - Aviation Business Excellence Awards



Best Talent Acquisition tee Sub-Saharan Africa in the Link Talent Awards 2019



Ranked 5th amongst listed con in Kenya that ensure gender ba NSE in partnership with Eq



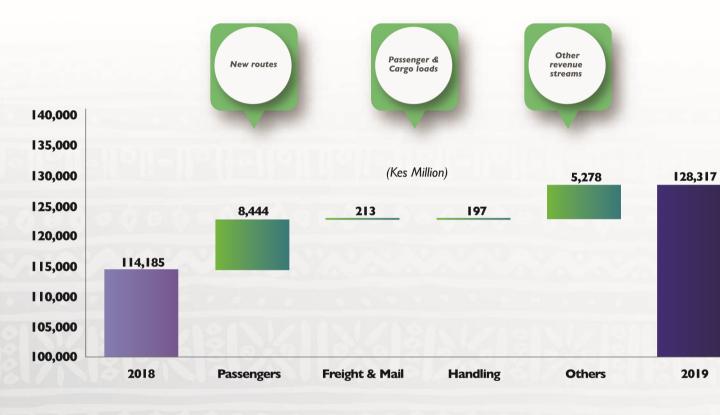
Adopting the New Financial Repor IFRS 16

Principle: Operating leases are now recognised as assets in fi nan companies that lease assets and those that buy.



- Leases are off balance sheet
- Lease rental payments are expensed
- Leases
- Assets
- Liabilit
- Notion

Total revenues improved



Costs Increased



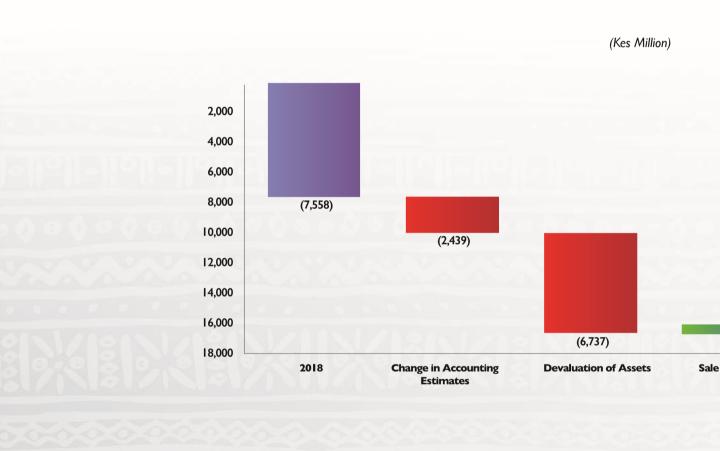
Full Year Loss Before Tax





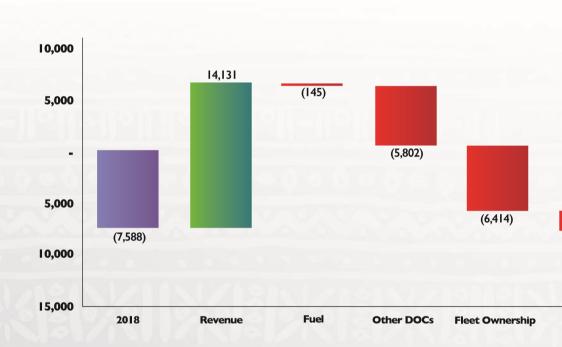
*Nine (9) months

Movement in financial Results



Detailed movement of 2018 vs 2019





Summary of Consolidated Income Sta

	Dec-19
	KShs. Mil
Total Revenues	128,317
Total Operating Costs	(129,170)
Operating Loss	(853)
Operating Margin %	(0.7)
Total Financial Items	(12,122)
Loss before Tax	(12,975)
Taxation	(10)
Net loss after tax	(12,985)
Net Margin %	(10.1)

	Operating Statistics	Dec-19
	ASKs (Mil)	16,731
	RPKs (Mil)	12,881
	Cabin Factor	77.0%
	Passengers (Mil)	5.16
-	Cargo Tonnes	68,264
	Block Hours	169,773
		· · · · · · · · · · · · · · · · · · ·

Summary of Consolidated Statement

Assets
Non-current assets
Current assets
TOTAL ASSETS

EQUITY AND LIABILITIES
Equity attributable to owners
Non-controlling interest
TOTAL EQUITY

Liabilities
Non - current liabilities
Current liabilities
TOTAL EQUITY AND LIABILITIES

Summary of Consolidated statement

	Cashflows from operating activities
(Cash generated from operations
I	nterest received
I	nterest paid
I	ncome tax paid
1	Net cash generated from operating activities
1	Net cash generated from investing activities
1	Net cash used in financing activities
((Decrease) in cash and cash equivalents
	Cash and cash equivalents at beginning of year
•	Cash and cash equivalents at end of year



Managing COVID-19

In the wake of COVID-19, we have continued to contribute to sust connections for our produce to reach international markets, medic



Keeping Africa's economy moving by linking products to markets

- Flowers deliveries to Europe 1,200 tons
- Foodstuffs to Europe, Middle East 2,600 tons



Humanitarian: Re-uniting f provision of medical suppli

- Medical Supplies 1,500 tons
- Reuniting families
 10 fl ights, 1,146 passengers

The future in a post COVID -19 world



Safe Travel

- Health
- Safety



Diversify

- Cargo
- MRO





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Q&

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